

~~SECRET~~
SECURITY INFORMATION

25X1A9a

25X1A2d1

SEP 13 1952

Assistant Director for Research and Reports

General

1. Your activity report of 2 August 1952 was read with interest by me and various members of the office. From both your letter and the telecon notes it is apparent that you are quite concerned with the developing work-load. Might I suggest (with some humor intended) that perhaps you have done too good a job for your own welfare. We greatly appreciate here your effort and aggressiveness in tackling your work, but we do not want you to feel that you are personally beholden for a job beyond your capabilities, nor that we are expecting too much from you without the assistance of the rest of the team. Perhaps, therefore, you will have to relax your conscientiousness until the finals are completed at this end. The other three members start their training 29 October and this should permit them to be ready for traveling on or about mid-December. This was the best that we could manage due to both personal and organizational problems. One member must finish a basic study (which was too far advanced for him to hand over to someone else); another is on extended leave of absence; and personal considerations have affected the third member.

25X1A2d1 2. The volume of [redacted] requirements has probably increased, but we have not viewed them as command requirements so much as tickler items and targets of opportunity to be tailored by you to what is readily available and for reference for the full team in the future.

25X1A2d1

3. We have noticed that [redacted] has been sending over the telecon numerous questions on economic matters. To what extent have you been involved in answering them? If these questions impose too heavy a burden on you, we will try to get [redacted] to reduce the flow until the rest of the team is there.

25X1A2d1

25X1A9a 4. On your talks with [redacted] we have checked with
25X1A2d1 [redacted] and find that from their office point of view, their field
25X1A2d1 man is out of tune with the organization. There has been a great
deal of thought and work put into the evaluation procedure and our
analysts are now doing what [redacted] would like them to do at even
greater length.

5. Your paragraph 5 stirs several sparks. This office feels very strongly that one of the collection mistakes in the past has been an emphasis on selectivity in the field. Our program in particular has had to be encyclopedic in approach and one of the major reasons for participating in overseas installations has been to

~~SECRET~~

SEP 13 1952
[Signature]

SECRET
SECURITY INFORMATION

- 2 -

stimulate the effort of collection across the entire front of economic activity for the priority areas. The analytical and housekeeping work is centralized here in Washington and it becomes most difficult to put in communication form the adequate instructions or directions for field collection from raw material. Given the present state of our ignorance and possible future needs, the "selective" approach by the field if anything, may be positively dangerous. No one can tell, in point of view of time, when some small fragment of apparently useless information may be vitally important. No field installation can master all the specialized perceptiveness and skill in every field required for the total economic intelligence job. Therefore, to arbitrarily use selectivity devoid of a criteria and adequate background may create a very bad situation from the point of view of the ultimate users. Inevitably, from the field point of view the collection may seem wasteful and irrelevant and in part this may be true, but the other danger seems the most important to avoid.

6. Your understandable concern about the amount of material passing through you and whether or not it ultimately reaches us is a matter which should be given some specific tests after the full team has gotten on its feet. From your knowledge of the "in basket" on the Washington end, perhaps you can suggest some means of tracing specific documents in the future.

25X1A9a

25X1A6a

7. We are advised here that [redacted] has apparently recovered from her injury and will return to [redacted] upon completion of a training program which she is now undergoing. This latter should be over within the month and you should see her well before the end of the year. We have requested her file and will ask to see her if she doesn't contact us.

8. Now as to the office's general plans and position: The final amendments of the old organization have been made and approved. A copy of a new T/O is on its way to you. The shop in general is finishing up all the self-initiated projects which have been started during the last year or so. These were to have been completed by 1 September, but there will be some overlap with the preparation of the research program for the coming fifteen months. We are in high hopes that with the emphasis we are placing on preparation for this future program, that our basic research work may be more coherent and internally consistent than it has been in the past. Naturally there will be the ever present problem of the clamorous customer, but very special effort is being made to tie in ONE and the EIC activity on the complete program.

9. Temporarily, the outstanding clamorous customer is the export control and economic warfare apparatus, which we have had to give the highest priority. You probably have been conscious of the many questions designed to render this kind of support. Crucial negotiations with other countries are involved and in many ways the entire US Government's effort in this field hangs on the operational

SECRET

~~SECRET~~
SECURITY INFORMATION

- 3 -

10. We are in the process of working out arrangements here whereby your mail addressed to this Office will reach us without such long delay. Instructions for you to follow in preparing your correspondence for pouching will be sent to you soon. Are you having any difficulties time-wise on our mail to you?

11. Again let me assure you that we appreciate the splendid job you are doing but are concerned lest you jeopardize your own welfare by too great an anxiety over the detailed intelligence opportunities in [REDACTED]

25X1A6a

ROBERT AMORY, JR.

OAD/RR

[REDACTED] r25X1A9a
12 Sept 52

Distribution:

OAD/RR - 2

25X1A9a

* Have just had pleasant talk with [REDACTED] who wants to work for us. Am making necessary approaches to appropriate parties. Whether or not she returns to your station for a while is not known. Will keep you advised.

MAJr.

~~SECRET~~